

continuing to design for
architecture's highest
honor **supporting change in**
grantmaking communicating
the importance of diplomatic
facilities to global audiences
raising awareness against
healthcare violence branding
architecture, finance,
healthcare and more.

The Pritzker Architecture Prize

The Pritzker Architecture Prize releases a special ceremony video honoring 2023 Laureate, Sir David Alan Chipperfield CH.

"We must become increasingly committed to the idea that architecture has purpose, and that the architectural community can play a bigger role in the way we plan our future."

[Click here](#) to watch the full ceremony, and past Laureates and Jurors as they discuss the impact and legacy of his work.



Sir David Alan Chipperfield CH
2023 Laureate



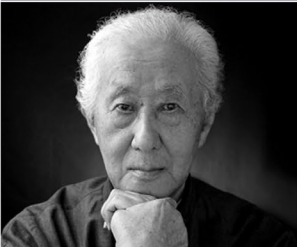
Diébédo Francis Kéré
2022 Laureate



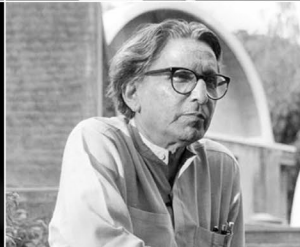
Anne Lacaton and Jean-Philippe Vassal
2021 Laureates



Yvonne Farrell and Shelley McNamara
2020 Laureates



Arata Isozaki
2019 Laureate



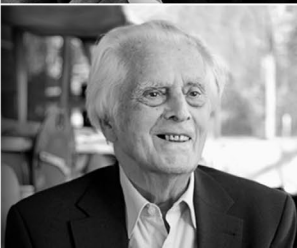
Balkrishna Doshi
2018 Laureate



Rafael Aranda, Carme Pigem & Ramon Vilalta
2017 Laureates



Alejandro Aravena
2016 Laureate



Frei Otto
2015 Laureate



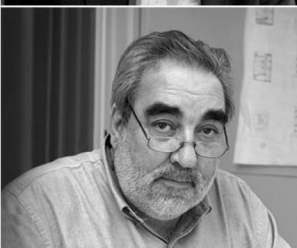
Shigeru Ban
2014 Laureate



Toyo Ito
2013 Laureate



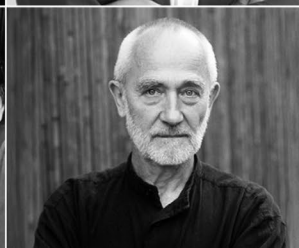
Wang Shu
2012 Laureate



Eduardo Souto de Moura
2011 Laureate



Kazuyo Sejima and Ryue Nishizawa
2010 Laureates



Peter Zumthor
2009 Laureate



Jean Nouvel
2008 Laureate

The Pritzker Architecture Prize

2023 Laureate
Sir David Alan Chipperfield CH
United Kingdom

Image Book



Sir David Alan Chipperfield CH

Sponsored by The Hyatt Foundation

The Hepworth Wakefield 2011

West Yorkshire,
United Kingdom



Photo courtesy of Iwan Baan



Photo courtesy of Iwan Baan

17

The Pritzker Architecture Prize 2023 Sir David Alan Chipperfield, The Hepworth Wakefield, 2011, West Yorkshire, United Kingdom.

Museo Jumex 2013

Mexico City,
Mexico

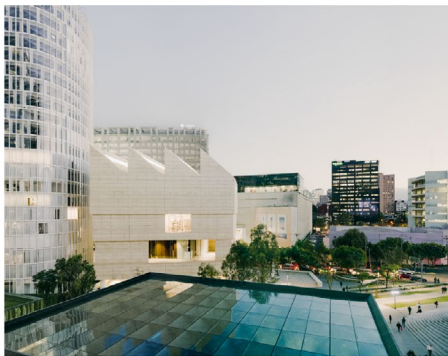


Photo courtesy of Simon Menges



Photo courtesy of Moritz Bernoulli

23

The Pritzker Architecture Prize 2023 Sir David Alan Chipperfield, Museo Jumex, 2013, Mexico City, Mexico.

Inagawa Cemetery Chapel and Visitor Center 2017

Hyogo, Japan



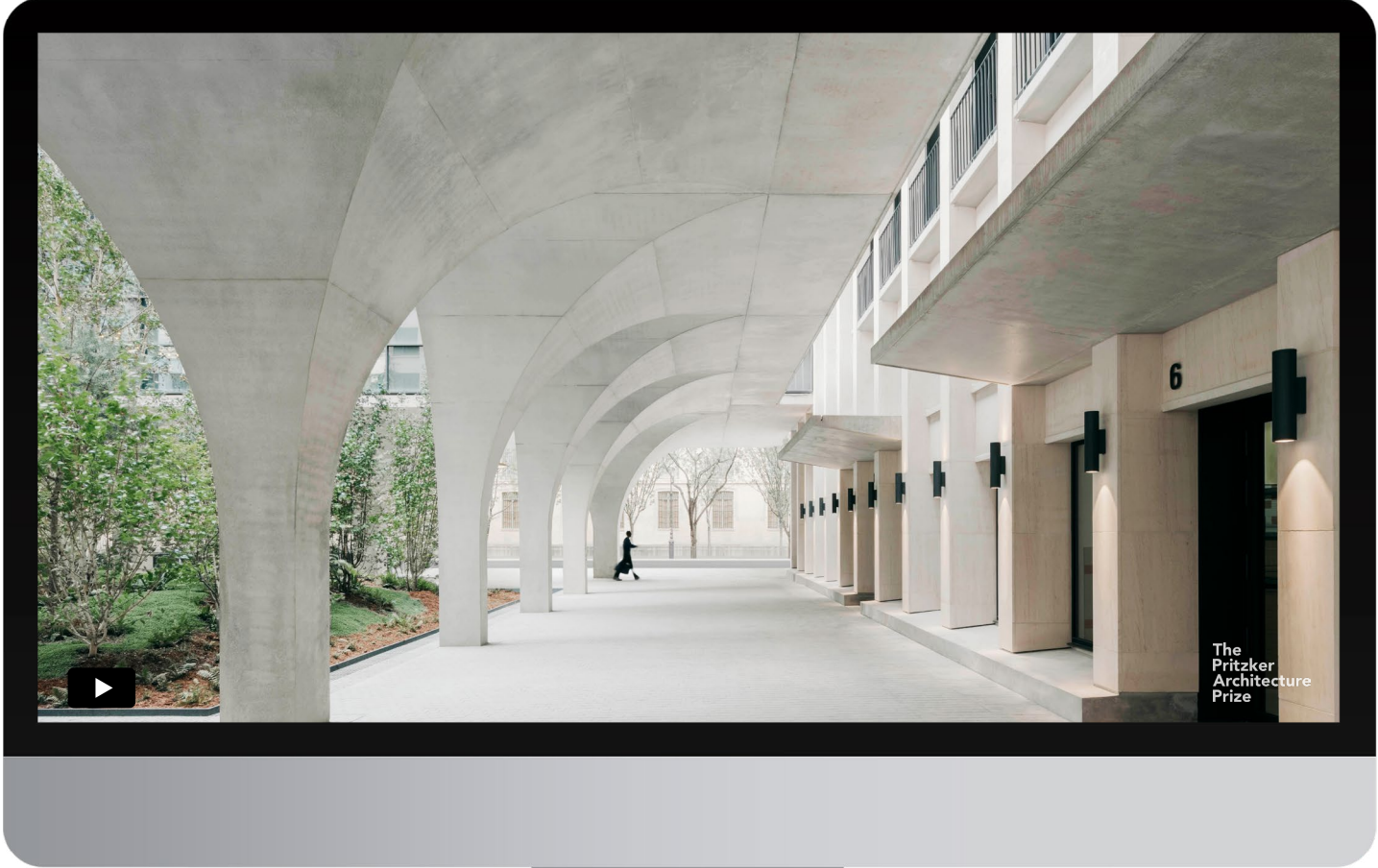
Photo courtesy of Keiko Sasakia



Photo courtesy of Keiko Sasakia

25

The Pritzker Architecture Prize 2023 Sir David Alan Chipperfield, Inagawa Cemetery Chapel and Visitor Center, 2017 Hyogo, Japan.



The
Pritzker
Architecture
Prize

Our Community of Change Agents

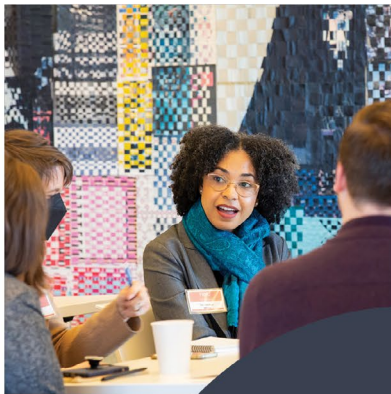


PEAK 
GRANTMAKING

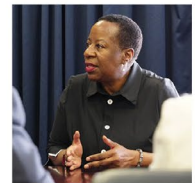
2022 Annual Report

Journal

Issue 21



Learn,
Share,
Evolve



COMMUNITY VOICES

Among the many highlights of PEAK2023 was a collection of illustrations featuring members of our community reflecting on what it means to learn, share, and evolve. We've selected a few to feature in this edition.

WE NEED STRONG CULTURES & LEARNING ACROSS THE PHILANTHROPIC SECTOR—THE IMPACT WE MAKE IS HAPPENING AT THE SPEED OF OUR LEARNING.

ERICKA NOVOTNY
ARCUS FOUNDATION



BY CENTERING GRANTEEES, WE CAN & SHOULD LEARN FROM THEM. WE CAN & SHOULD LEARN FROM OUR STAFF AND BOSS. WE CAN & SHOULD LEARN FROM OUR PARTNERS. WE CAN & SHOULD LEARN FROM OUR COMMUNITY.

JENNIFER ADAMS
PARCERAD FOUNDATION



I'M HOPEFUL OUR GRANTS MANAGERS, RATHER THAN AN AFTER-THOUGHT, WILL BE SEEN AS THE PEOPLE WHO DRIVE PRINCIPLED GRANTMAKING AND DO IT IN A COLLABORATIVE WAY THAT BRINGS ALL THE PIECES TOGETHER.

JOSH ABEL
NINA SIMON PULLMAN CHARITABLE TRUST



HOW YOUR ORGANIZATION CHOOSES TO BE IN RELATIONSHIP WITH MINORITIES IS REFLECTED IN YOUR REPORTING PRACTICES. WHAT KIND OF RELATIONSHIP IS YOUR REPORTING INFORMATION EXCHANGE CULTIVATING?

RACHEL KIMBER
SAILE TRAIN



ASK: HOW COULD WE SCALE OUR SYSTEMS FOR SHARING KNOWLEDGE SO THAT WE CAN BE TRUE ALLIES TO OUR PARTNERS & GRANTEEES?

MELANIE MATTHEWS
LEARNHERE FOUNDATION
WASHINGTON UNIVERSITY



GRANTS MANAGERS NEED TO SHOW HOW THINGS CAN CHANGE IN ORDER TO BRIDGE THE GAP BETWEEN VALUES AND REALITY.

ADAM LIEBLING
VISCIC PAROUS FOUNDATION



WE ARE THE ONES CREATING BARRIERS FOR INVESTMENTS AND RESOURCES TO FLOW INTO COMMUNITIES. WE HAVE TO RECOGNIZE THAT BLUE COLLAR HAVE SHIELD OF POWER COLLAR FOUNDATION

TERESITA MAZ
BLUE COLLAR HAVE SHIELD OF POWER COLLAR FOUNDATION



Going Above and Beyond the Status Quo in Grantmaking

By Lita Ugarte Pardi

Let's face it: Change is hard, and both people and institutions often struggle to implement even simple shifts. But grantmaking organizations have the power to change their ways and disrupt the status quo. In the last two decades alone, we have seen an increased provision of general operating support and an openness to risk that hadn't been witnessed before. We've seen a rise in support for small, grassroots organizations and for organizations led by people who identify as Black, Indigenous, or a person of color. Though the calls for flexible and trust-centered grantmaking started long before the various 2020 crises, that's when many funders changed their grantmaking processes, and relatively quickly.

Grantmaking organizations must continue to evolve their practices and funding strategies if they are to remain relevant and achieve their full potential. They must change to meet evolving community needs and to drive equity and opportunity. Additionally, grantmaking processes and practices must evolve to be more streamlined and less burdensome, as some nonprofits are now deciding not to apply for funding if an application process is too time consuming or if reporting requirements are onerous. The world is continuously changing—community issues change and new technology emerges—and grantmaking organizations must also evolve.

"The world is continuously changing—community issues change and new technology emerges—and grantmaking organizations must also evolve."

- What are the requirements and conditions for change to be sustainable?**
- Support from organizational leadership
 - Understanding and buy-in from internal stakeholders
 - Financial resources
 - Input from any external stakeholders who will be impacted
 - Data that can be transformed into information and knowledge that can be used in making informed decisions
 - Time to analyze data, information, and knowledge to identify options and discuss the pros and cons; and to make decisions and plan for implementation

Grants management professionals are poised to lead change within their organizations and for the field, given that their roles are found at a critical nexus point within philanthropic institutions. Uniquely positioned between people and processes, they have access to insights about their institution's giving patterns and can help advocate for more equitable processes while identifying systemic issues that might perpetuate biases. They are the ones who connect the dots across knowledge, relationships, and systems to improve grantmaking decisions and designs.



In a new after-school program at the Christ and Family Center in Chisnau, Moldova, children who had to flee Ukraine are taught by teachers and assistants who are also Ukrainian refugees. Photo courtesy of the Diocese of Chisnau.

Empowering Refugees to Respond to Crisis and Restore Hope

By Jennifer Healy

When it became clear that the millions of refugees who had fled Ukraine in the first weeks of the crisis in 2022 would not be returning anytime soon, relief organizations in the surrounding countries had to adapt. They turned their efforts from first response—offering food, shelter, and basic medical supplies—to developing long-term integration and resettlement programs. Instead of providing for daily needs alone, they began helping refugees find work or school options and attending to the psychological wounds of the traumatized. This is an ongoing and massive task, requiring sizable resources.

The United States Conference of Catholic Bishops (USCCB), through the work of its Church in Central and Eastern Europe program, has accompanied several organizations with such projects by providing financial support. Rather than viewing this aid as merely a monetary transaction, we consider it a privileged opportunity to see more clearly and learn from the expertise of those who are responding directly to the situation. The work of the Order of Malta Relief Organization (OMRO) in Riga, Latvia, is one example of why we want to learn with and from our partners.

Instead of just handing out aid, the staff of OMRO began employing Ukrainian refugees who had left everything behind. One in particular, Tetyana, was a trained

psychologist who began providing therapy to individuals and in groups. In addition to flipping the circumstances for this one professional, the therapy she provided restored hope to many like Yulia from Starobilsk in the Luhansk region: "I overcame depression, found new strength to continue living my life and set new goals for the future. After the horror of the occupation, the therapy had a healing effect on me and gave me a good start on my new life."

"Recognizing talent allowed our partner organizations to turn helplessness into usefulness and neediness into productivity."

Instead of allowing the status of refugee to simply mean needy, the leaders of OMRO gave opportunities to capable people who were ready to work. Recognizing talent allowed our partner organizations to turn helplessness into usefulness and neediness into productivity. They were able to both reduce costs—not hiring outside professional psychologists—and decrease need—providing employment and psychological support. The hope they gave to others helps the USCCB and our donors across the US know that their contributions are meaningful and genuinely helping people in a lasting way.

This is one example of many in which Ukrainian psychologists, teachers, translators, and medical personnel have become part of the solution to the crisis. The USCCB has learned with and from our partner organizations to honor the dignity of each person, whatever the circumstances, and to give people opportunities to work alongside others. **A**



Jennifer Healy (she, her, hers) is the director for aid to the Church in Central and Eastern Europe of the United States Conference of Catholic Bishops.

Moving From Formal Reporting to Genuine Conversation

By Ines Burbulis, Breanna Bycroft, and Virginia Gentilcore

In an attempt to reduce some of the administrative burdens for our nonprofit partners, the **Bairum Family Foundation** recently implemented an oral reporting component for one of our Family Philanthropy sub-initiatives. Although this did result in our needing more time to turn these conversations into written reports for our review committee, we immediately reaped the benefits of making that shift. By only asking a fixed set of questions in our written reports, we were losing out on the opportunity to gain insights from our partners that went beyond what had already been shared in their initial proposals and application.

The goal was to meet these oral reporting calls with field staff informal and easy-going, yielding our power and making our time together more like a conversation and less like an interrogation. We quickly began building stronger relationships, and our field partners felt more comfortable in sharing their basic needs, which allowed us to better implement our program. On one call with an organization running a preschool program for refugee children, we learned that children's vital nutritional needs are often left unexamined in favor of other critical classroom necessities. The appeal was urgent and direct: Children cannot learn when they're hungry, and global food insecurity continues to be compounded by the climate crisis.

As a foundation, we're fortunate that we were able to provide the resources to meet this basic need so that children can learn as part of the early care and education program we were funding within a refugee setting. We're working to build trust with our nonprofit partners in the field and to gain a better understanding of what is most urgently needed on the ground.

"In listening to the voices of the people closest to the work, we've opened our eyes and ears as grantmakers in ways that numerical data or words on a page never could."



At their 2022 staff retreat, Bairum Family Foundation staff reflected on their individual, team, and organizational impacts, which led to new opportunities designed to ease the burden on grant partners. Photo courtesy of Bairum Family Foundation.

Partners also shared their appreciation for this new process. They felt seen and heard while experiencing a lower administrative burden, giving them more time to do the work that matters.

In response to these findings, we've become more intentional in creating opportunities for connection, moving beyond depending as heavily on written applications and reports. We intend to continue evaluating our reporting processes through future grantmaking cycles. We want to remain nimble and adaptive in supporting community needs and partner priorities as part of our organization's core strategy. And to understand those needs, we are committed to seeking out and listening to our grant partners' stories. In listening to the voices of the people closest to the work, we've opened our eyes and ears as grantmakers in ways that numerical data or words on a page never could. **A**



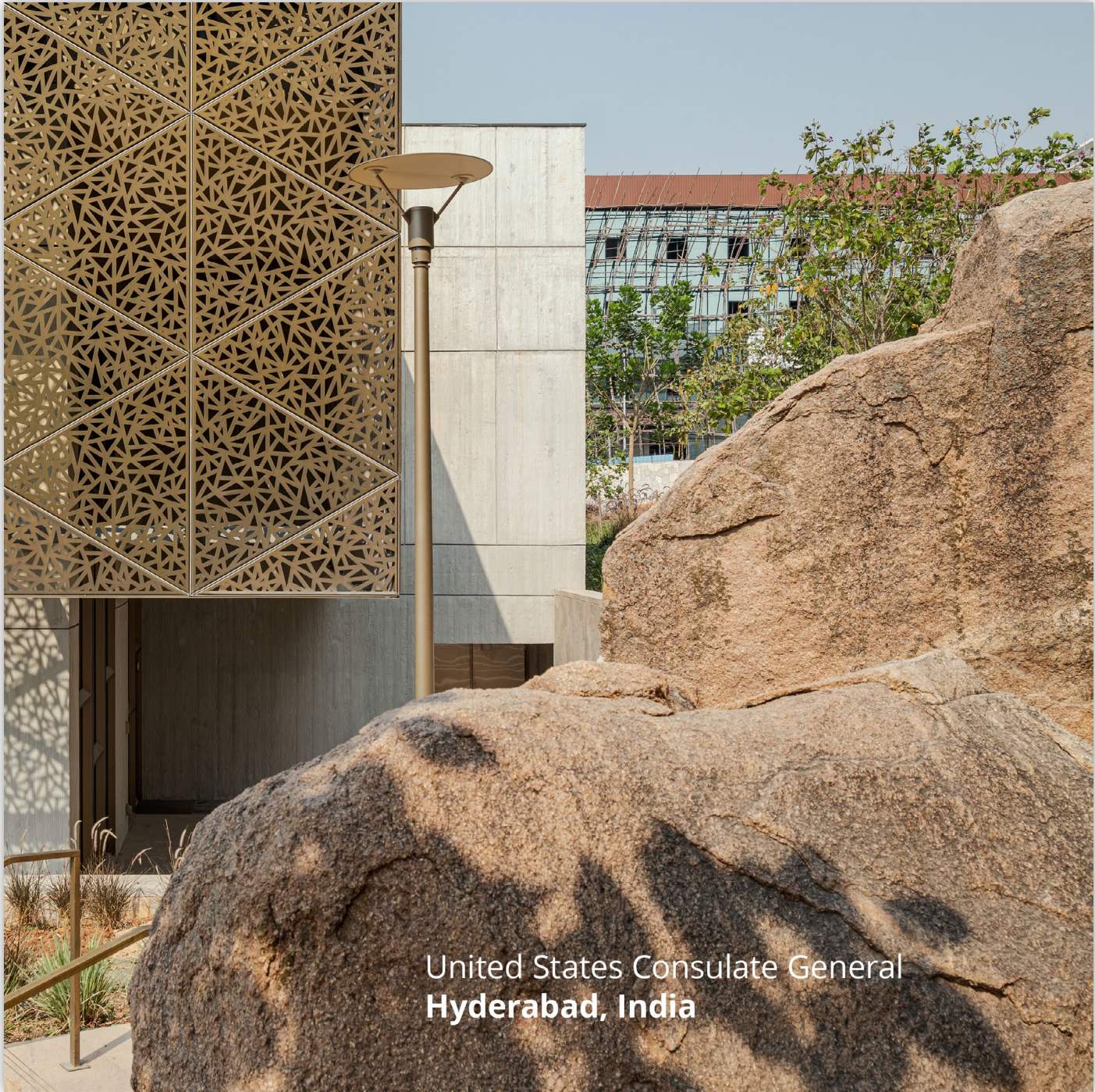
Ines Burbulis (she, her, hers) is grants manager, family philanthropy, at Bairum Family Foundation.



Breanna Bycroft (she, her, hers) is program manager, family philanthropy, at Bairum Family Foundation.

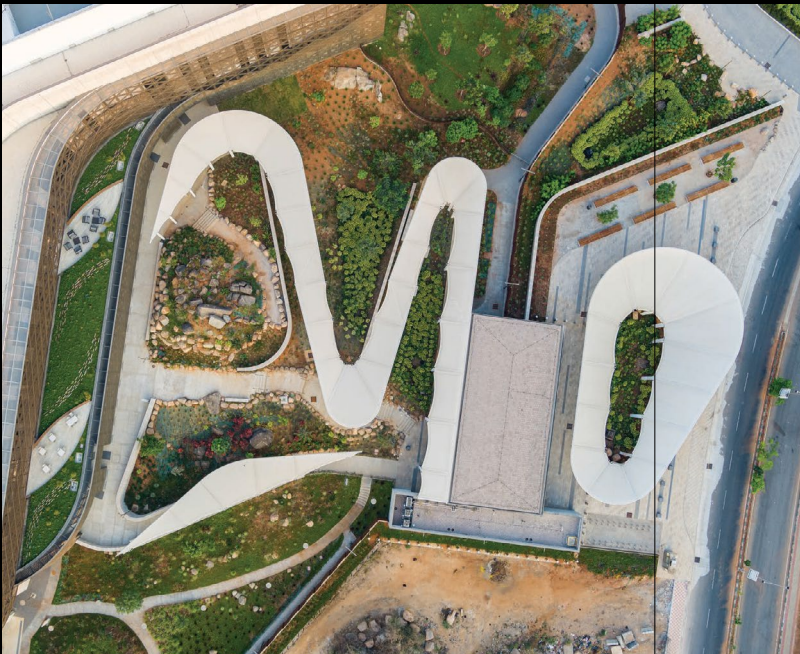


Virginia Gentilcore (she, her, hers) is director, family philanthropy and events at Bairum Family Foundation.



United States Consulate General
Hyderabad, India

United States Consulate General
Hyderabad, India



Landscape Design

The site's rocky geology was inspirational and challenging for the landscape design team at OLIN. A sinuous network of paths was developed to connect site amenities, providing up-close access to the culturally significant stones. But just below the site's surface sits a massive granite sheet limiting the replacement of large trees and root-intensive plantings. The team selected native plants that thrive in shallow soil, mimicking the arid landscapes of the region, and strategically placed trees where soil conditions allowed. The resulting landscape experience provides universal shaded access to terraced gardens, including lush gathering spaces for staff and visitors.

"The landscape architectural design physically and visually embraces the inherent beauty of the rugged terrain of preserved boulders. Visitors and Staff can experience moments of moving through a vibrant native landscape as well as pause and respite with contrasting garden settings"
- Susan Weiler, Landscape Architect, OLIN

United States Consulate General
Hyderabad, India

Preserving the Plateau

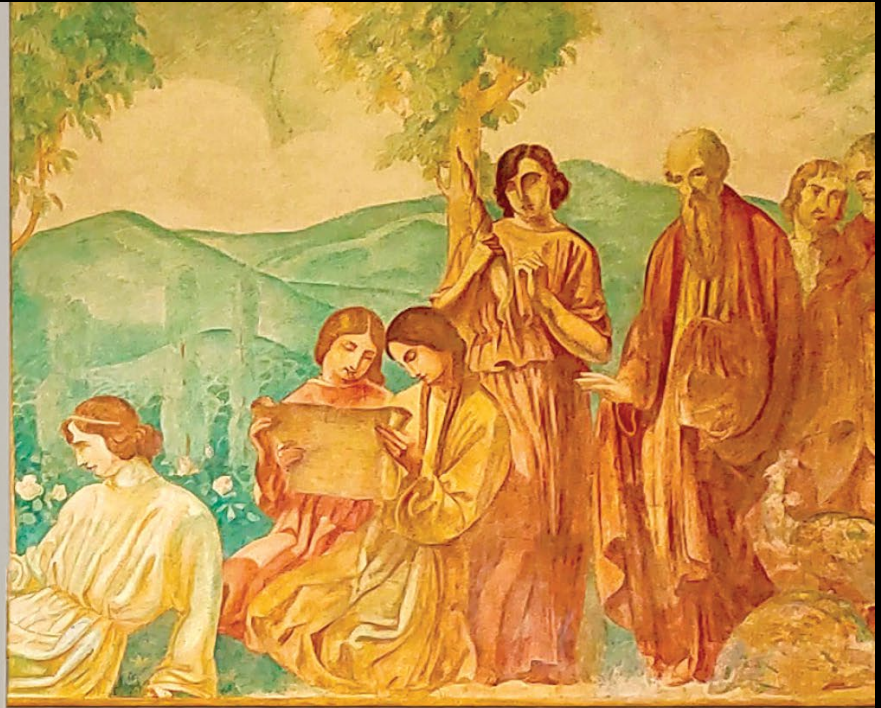
Conserving the Land

The unique Deccan boulders that define the landscape have undergone noticeable reduction as a result of ongoing development in the area. In response, a recent movement has emerged advocating for the preservation of the boulders. The design and construction team embraced the idea of preserving the landscape, not only by protecting the Deccan rock outcroppings onsite during the building process but also by making them central to the design. The shape and siting of the buildings in the compound are direct results of the entire team's commitment to saving the culturally significant boulders. This reflects a preservation-minded approach to the local environment and culture and recalls the connection between the boulders and the buildings at the Golconda Fort and other historic structures in the region.



United States Consulate General
Hyderabad, India





The Secretary of State's Register of
Culturally Significant Property

2022





The bridge from hospital to home.

Almost Home Kids provides a bridge from hospital to home through an innovative community-based care system for children with medical complexities. We respond to the needs of families, train caregivers, offer respite care, advocate for accessibility and inclusion and educate healthcare professionals.

How can we help?



Caregiver Resources

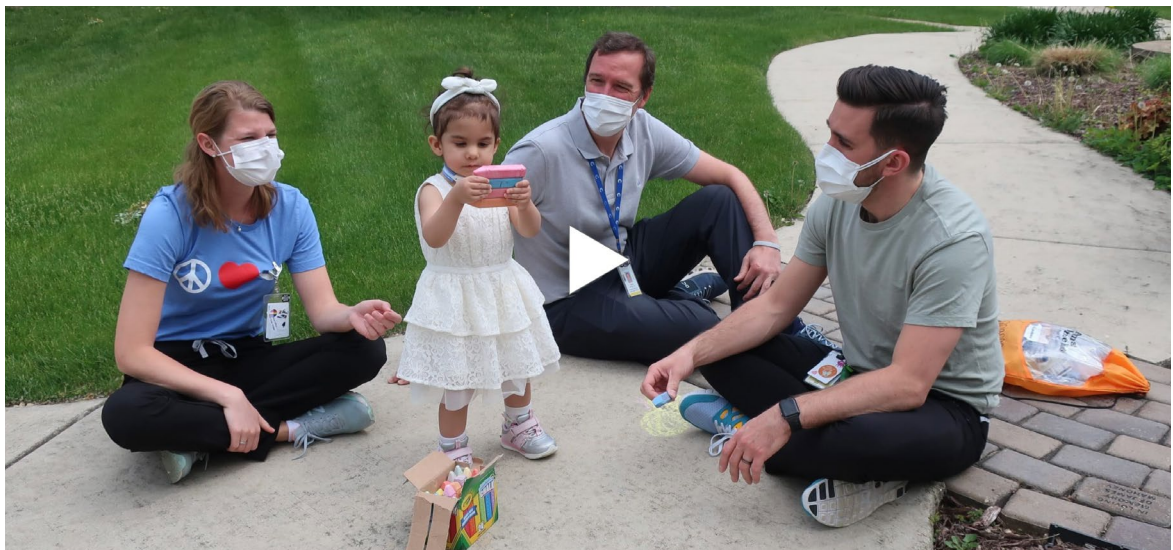


Clinical Referrals



Donate Online

Almost Home Kids coordinates the community-based medical and social services for families with a child with medical complexities, while also providing respite care when needed in a home-like setting.

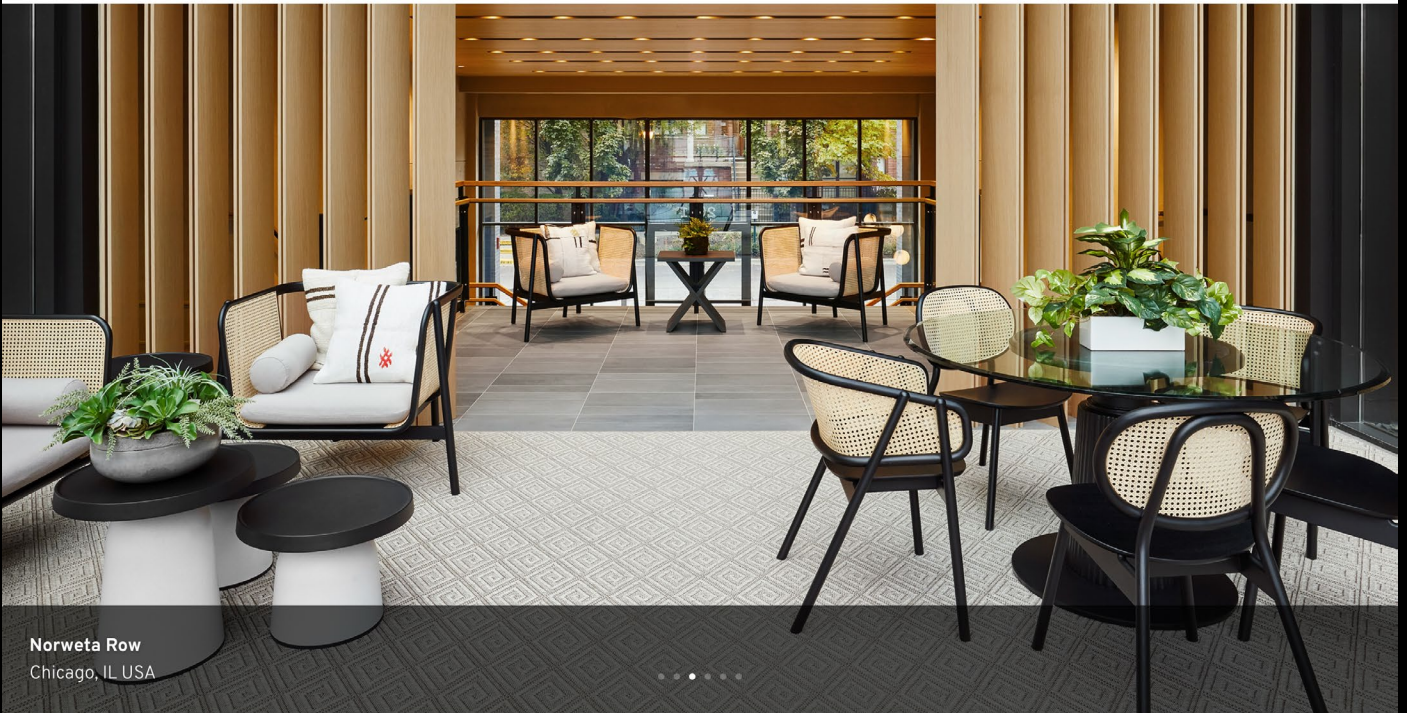




Almost Home Kids™
Share the Care

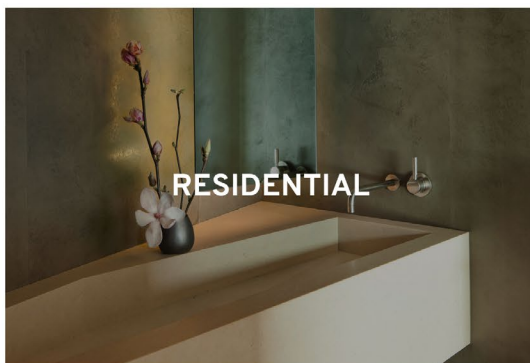
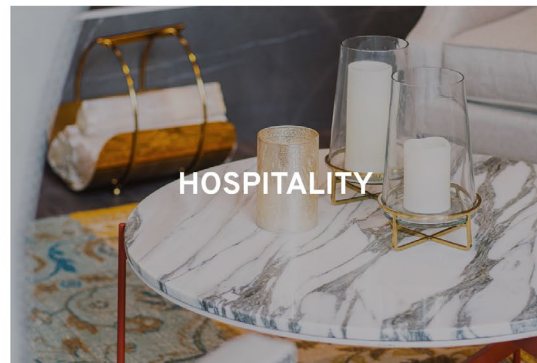
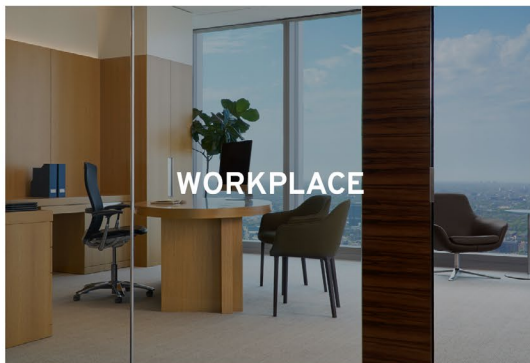
2023 Annual Report





Norweta Row
Chicago, IL USA

Gary Lee Partners is an international interior and product design firm specializing in workplace, residential and hospitality environments.



The world's leading organizations partner with us for best-in-class practices and extensive industry knowledge that sets us apart.



globalpayments

Powerful payment technology



globalpayments

Transformational payment solutions



The Impact of Brushes With Cancer



Brushes with Cancer 2023 Program Sponsorship





30 Years *30 Projects*

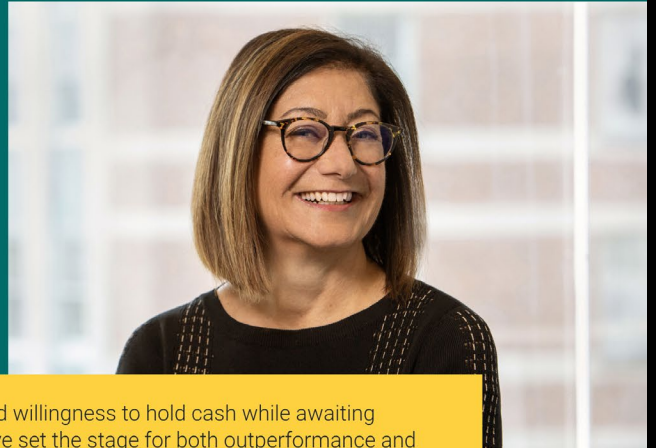
Galewood Elementary School





Long-Only Value Investment Advisers

Only through thoughtful differentiation from the market can one hope to outperform it



Marshfield's concentrated portfolios, sector agnosticism, and willingness to hold cash while awaiting opportunities are differences that matter—and that we believe set the stage for both outperformance and capital preservation.

VIDEO: 2023 MARSHFIELD INVESTOR CONFERENCE PANEL DISCUSSION





Our Goals

Outperform the S&P 500 Index® over time and preserve capital.

The Value of Being Different

To outperform the market, an investment strategy needs to be different from the market in ways that add value on a risk-adjusted basis.

We stand apart from the crowd and avoid “consensus” stocks. We employ independent thinking and find opportunities where others don’t see them.

Over our 30+ year history, the reward for our clients has been capital preservation and long-term outperformance with lower volatility.

Investment Discipline

Our philosophy of differentiation is reflected in the core tenets of our investment discipline.

Concentration

Rather than seek safety in quantity, we seek safety in quality and price.

Willingness to Hold Cash

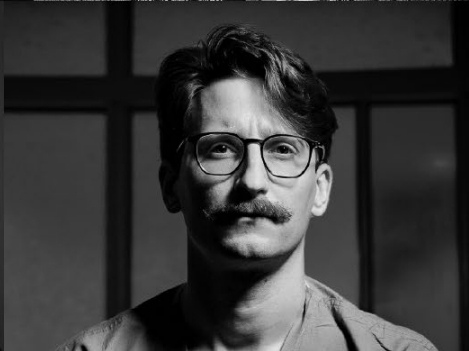
We hold cash – sometimes a lot of it – as dry powder when the companies we want to own are not available at attractive prices.

Patience & a Tolerance for Discomfort

Whereas others bend with the whims of the market, we remain patient and adhere to our discipline whatever the circumstances. In fact, we believe that it is precisely during periods of discomfort that an investment discipline matters most.



**End the Silence on
Health Care Violence**



THE
University of Vermont
HEALTH NETWORK



**End the Silence on
Health Care Violence**

**“ I didn’t become a doctor
to watch my colleague get
stabbed with kitchen shears.**

Laura Mulvey
Emergency Department Physician



The Pritzker Architecture Prize

Each year we are honored to be a part of announcing the world's most prestigious architectural award. This year, we celebrated the work of 2023 laureate, Sir David Alan Chipperfield through a variety of mediums, including a website and video content that document his work and architectural philosophies.



PEAK Grantmaking

In 2023, PEAK Grantmaking focused on key principles: learning, sharing and evolving, in order to build a community of change agents in the field of philanthropy. We continued to support PEAK through the design of their journal, an annual report and other communication materials for their network of grantmaking professionals.



U.S. Department of State, Overseas Building Operations

We continued to support OBO, communicating the positive impacts of their building projects to key audiences in host countries around the world. This year, we designed a monograph celebrating the design and construction of the recently-opened United States Consulate General in Hyderabad, India.



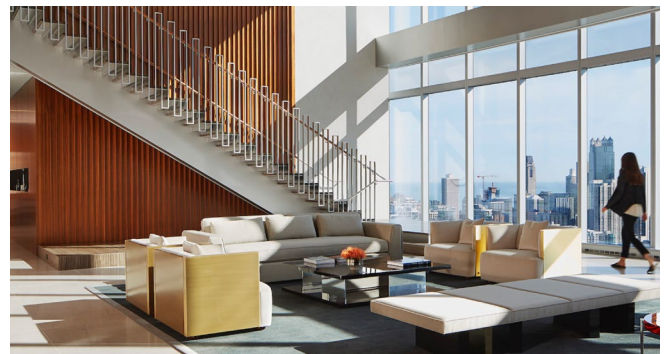
Office of Cultural Heritage

The Office of Cultural Heritage is dedicated to the stewardship, conservation, preservation, restoration and management of the Department of State's culturally and historically significant properties and collections. Liska has supported this organization through a range of materials that communicate the value of their work, including historical catalogs and a website.



Almost Home Kids

Almost Home Kids supports the transition from hospital to home for children with medical complexities. We launched a new website, focused on user experience and ease of navigation, designed to communicate effectively with varied audiences including parents, healthcare professionals, volunteers and donors. We continue to support this exceptional organization with a variety of communication tools.



Gary Lee Partners

Gary Lee Partners is an international interior and product design firm, specializing in workplace, residential and hospitality environments. Liska has supported Gary Lee Partners by designing their brand identity and a variety of communication materials. This year, we launched a new, vibrant website in honor of their 30th anniversary.



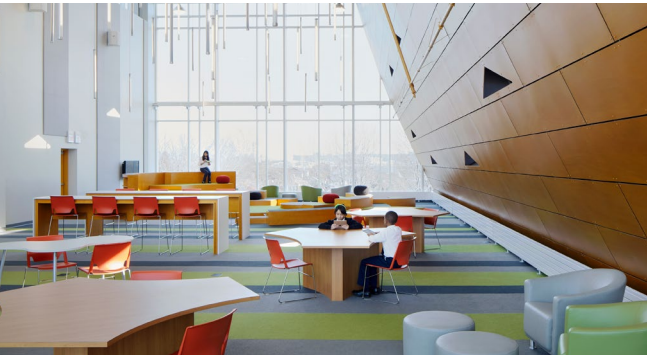
Global Payments

Global Payments is a financial technology company with markets worldwide. We continued to support this complex organization, producing communication materials for a variety of international audiences and helping retain a unified look and feel for their numerous brands, through a range of mediums that include digital sales tools and expansive tradeshow displays.



Twist Out Cancer

Twist Out Cancer provides psychosocial support to cancer survivors and their loved ones through creative arts programs and connection to a global community. This year we designed a wide range of communication pieces to help support their mission and communicate their impact to crucial audiences.



UrbanWorks

UrbanWorks is a socially and environmentally responsible architectural firm with civic, private and commercial sector clients. This year, Liska honored their 30th anniversary with a commemorative logo and a variety of materials that highlight the impact of Urbanworks' projects over the years.



Marshfield

Marshfield Associates is an investment management firm that serves institutional and private investors. As part of our ongoing support of their marketing efforts, we updated their website to share more information about their team and expanded their communications material to focus on more video and media coverage of the firm.



University of Vermont Health Network

The University of Vermont Health Network is an integrated academic health system that serves more than one million residents across Vermont and Northern New York. We continued to support this vast network through a variety of marketing materials, including an ad campaign raising awareness about violence toward health care workers that was featured in *The New York Times*.

